

Hanahan, Carolyn - FIN

From: Hanahan, Carolyn - FIN
Sent: Thursday, January 21, 2016 8:47 AM
To: Wells, Calvin - FIN
Cc: Ramos, Dina - FIN
Subject: RE: Health and Safety Exception Applicable to Solid Waste and Recycling Contract

Thank you—my goodness.

From: Wells, Calvin - FIN
Sent: Thursday, January 21, 2016 8:10 AM
To: Hanahan, Carolyn - FIN
Cc: Ramos, Dina - FIN
Subject: RE: Health and Safety Exception Applicable to Solid Waste and Recycling Contract

Good morning Carolyn,

Very interesting. This matter was brought to Dina & My attention relative to an RCA that I signed along with the contract about 3:00 O'clock. Darrell came and told me that a lady from SWD was rushing this thru for Harry Hays. Darrell never told me that he had talked with Legal. I will find out from him this morning if he did or someone else. I will let you know ASAP.

[cid:image001.jpg@01D15423.37781460]

Calvin D. Wells
Deputy Director
Finance Department
Strategic Procurement Division

Direct: 832.393.8774
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From: Hanahan, Carolyn - FIN
Sent: Thursday, January 21, 2016 7:28 AM
To: Wells, Calvin - FIN
Subject: FW: Health and Safety Exception Applicable to Solid Waste and Recycling Contract

Calvin,
Who would have gone to Legal without talking to one of us?
Carolyn

ATTY - CLIENT ↓

From: Penny, Deidra - LGL
Sent: Wednesday, January 20, 2016 6:51 PM
To: Hanahan, Carolyn - FIN

Hanahan, Carolyn - FIN

From: Dowe, Kelly - FIN
Sent: Wednesday, March 09, 2016 9:24 AM
To: Gillespie, John - FIN; Hanahan, Carolyn - FIN
Subject: Fw: MST Information Points on Recycling Processing Services
Attachments: MST Information Points on Recycling Processing Services.docx

FYI

----- Original message-----

From: Hayes, Harry - MYR
Date: Tue, Mar 8, 2016 2:11 PM
To: Brock, Alison - MYR; Evans, Janice - MYR; Thomas, William P. - MYR; Dowe, Kelly - FIN; Edmundson, Donna - LGL; Crinejo, Marta - MYR;
Cc: Francis, Steve - SWD; Mason, Sarah - SWD; Hayes, Harry - MYR;
Subject: MST Information Points on Recycling Processing Services

Companies in the local area.

MST Information Points on Recycling Processing Services

1. WM owns the 2 major single stream processing facilities in the greater Houston area, they are in Southwest and West Houston.
 - a. South Post Oak @ South Main (Gasmer Street)
 - b. 1200 Brittmore
2. Republic Services has one commercial processing facility in Houston at its McCarty Road Landfill. They take their single stream material to either Independent Texas Recyclers or Waste Management in West/Southwest Houston. Republic Services has indicated that they would like to meet with the Solid Waste Department to discuss re-opening a new single stream processing line at their McCarty
3. WCA Waste Corporation has no single stream facilities in Houston. They use either ITR or Waste Management.
4. Best Trash has no single stream facility. They take their material to Independent Texas Recyclers.
5. The next closest processing facilities to the Houston Market Area are in Corpus Christi (Republic), Austin (Balcones Recycling and Texas Disposal Systems), San Antonio (ReCommunity)
6. W.A. Green is another very small facility located in Houston off Ley Road & Parkhurst. They have typically taken material from smaller collection agencies such as Best Trash and formerly Royal Waste (which is now owned by WCA Waste Corp).
7. Federal International Recycling is located in NE Houston. They specialize in commercial recycling applications such as printers, cartridges and office recyclables – paper/plastic.
8. FCC Environmental is headquartered in the Woodlands, TX. They are a Spanish (Spain) company making advancements in the US. They recently entered the Texas market by winning a highly competitive bid to build and operate a single stream processing facility at the City of Dallas' McCommas Bluff landfill. It is slated to open in the 1st to 2nd quarter of 2017.

Hanahan, Carolyn - FIN

From: Gillespie, John - FIN
Sent: Tuesday, April 12, 2016 5:38 PM
To: Icken, Andy - MYR
Cc: Penny, Deidra - LGL; Cargas, James P. - LGL; Butler, Christon - MYR; Hanahan, Carolyn - FIN; Dowe, Kelly - FIN
Subject: RE: Recycling Program (Single Stream/One-Bin)

Hi Andy,

I will follow up with Harry and this team to ensure we are aligned as this is different than what he communicated to me on the 23rd. As I mentioned in my email below, we have been waiting on the SWD folks to define their plan for moving the Single Stream RFP project forward. They had expressed an interest in soliciting input from the community before launching the RFP process. I don't know where they are with that thinking or if SWD has finalized the plan but I can tell you that SPD has not initiated our efforts in drafting the new RFP documents. We will follow up again tomorrow to see if we can get an update from SWD.

Regards,
John

From: Icken, Andy - MYR
Sent: Tuesday, April 12, 2016 1:32 PM
To: Gillespie, John - FIN
Cc: Penny, Deidra - LGL; Cargas, James P. - LGL; Butler, Christon - MYR; Hanahan, Carolyn - FIN
Subject: Re: Recycling Program (Single Stream/One-Bin)

John

No wheres in the proposed rfp language are we referencing 'one bin type language'. In the email I sent to the mayor last night did I reference one bin. The language I used last night and the draft language in section 2.2 in the rfp simply asks for innovative proposals moving the city towards total waste numbers lower than we have today. Legal has reviewed this language and supports it. I'd like you to review the very general language Chris has crafted and improve as you see fit.

As you can note on my email to the mayor last night I commuted to review all this language in the rfp with both Harry and the mayor later this week

Sent from my iPhone

On Apr 12, 2016, at 1:00 PM, Gillespie, John - FIN <John.Gillespie@houstontx.gov> wrote:

Hi Andy,

I received a call from Chris Butler earlier today following up on the recycling emails that you copied me on yesterday.

I need to alert you to a couple things as we decide how to push forward.....

process that would encourage bidders to consider programs similar to or somewhat like the "One-Bin" concept. Sarah and Steve made it very clear in the meeting that they did not support expanding the scope as it was there understanding that the Mayor did not support a "One-Bin" type program. I believe Chris has briefed you on this discussion. Shortly after the meeting with Sarah and Steve, maybe 30 minutes after the meeting ended, I received a call from Harry telling me very clearly that he would not consider expanding the scope. I encouraged Harry to reach out to you to discuss your thoughts but he was pretty clear that he didn't feel it was necessary and would continue on his path unless redirect by the mayor.

Andy, given Harry reaction and knowing Chris was briefing you on our discussion with Sarah and Steve, I elected to wait until I received further direction from either you or Harry. In the meantime we looked to SWD to define their planning process (Community Outreach, Vendor RFI/RFP).

- We are waiting on the planning process referenced above. We followed up late last week but haven't received an update as of this morning.

Andy, would it be helpful to huddle up with Harry and discuss this as a group.

Regards,
John

John J. Gillespie
Chief Procurement Officer
Strategic Procurement Division

901 Bagby - Houston Texas 77002
Direct: 832-393-9126
john.gillespie@houstontx.gov

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<image003.jpg>

Hanahan, Carolyn - FIN

From: Gillespie, John - FIN
Sent: Wednesday, April 13, 2016 9:41 AM
To: Hanahan, Carolyn - FIN
Subject: FW: Recycling Program (Single Stream/One-Bin)

FYI

From: Hayes, Harry - MYR
Sent: Wednesday, April 13, 2016 9:18 AM
To: Gillespie, John - FIN
Cc: Dowe, Kelly - FIN
Subject: Re: Recycling Program (Single Stream/One-Bin)

I've elevated this matter to Mayor Turner for final resolution. As I stated to you when we spoke some time ago, the Mayor declared one-bin dead. He has not issued any instructions to me that it should be included. I will speak with him today in order that we move forward in one motion.

Thanks.

Harry J. Hayes
Chief Operating Officer
Office of Mayor Sylvester Turner
City of Houston, Texas

832-393-0454 (office)
713-837-9110 (fax)

"The City of Houston is a City of Solutions"

On Apr 13, 2016, at 09:10, Gillespie, John - FIN <John.Gillespie@houstontx.gov> wrote:

Hi Harry,

I understand that you will be out of the office until Thursday. If possible, I'd like to come by and visit with you for a few minutes when you get back to the office regarding the email below that I sent to Andy yesterday.

Let me know if you can find some time.

Thanks,
John

From: Gillespie, John - FIN
Sent: Tuesday, April 12, 2016 1:00 PM

Hi Andy,

I received a call from Chris Butler earlier today following up on the recycling emails that you copied me on yesterday.

I need to alert you to a couple things as we decide how to push forward.....

- At your request, Chris, Richard Morris and I met with Sarah Mason and Steve Francis (SWD) on March 23rd to discuss, strategize and develop creative approaches to the Single Stream RFP process that would encourage bidders to consider programs similar to or somewhat like the "One-Bin" concept. Sarah and Steve made it very clear in the meeting that they did not support expanding the scope as it was there understanding that the Mayor did not support a "One-Bin" type program. I believe Chris has briefed you on this discussion. Shortly after the meeting with Sarah and Steve, maybe 30 minutes after the meeting ended, I received a call from Harry telling me very clearly that he would not consider expanding the scope. I encouraged Harry to reach out to you to discuss your thoughts but he was pretty clear that he didn't feel it was necessary and would continue on his path unless redirect by the mayor.

Andy, given Harry reaction and knowing Chris was briefing you on our discussion with Sarah and Steve, I elected to wait until I received further direction from either you or Harry. In the meantime we looked to SWD to define their planning process (Community Outreach, Vendor RFI/RFP).

- We are waiting on the planning process referenced above. We followed up late last week but haven't received an update as of this morning.

Andy, would it be helpful to huddle up with Harry and discuss this as a group.

Regards,
John

John J. Gillespie
Chief Procurement Officer
Strategic Procurement Division

901 Bagby - Houston Texas 77002
Direct: 832-393-9126
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<image003.jpg>

Hanahan, Carolyn - FIN

From: Gillespie, John - FIN
Sent: Friday, September 30, 2016 2:57 PM
To: Harry Hayes (2)
Cc: Hanahan, Carolyn - FIN; Morris, Richard - FIN
Subject: Recycling Services

Harry,

I tried your office but you're off to a meeting.

Bottom line, we have the legal departments position supporting recycling as it relates to health and safety and agree that given that we have the ability to move forward and secure city council approval for addition funding.

A couple additional thoughts...

- 1) I would recommend that we reach out to the vendor and request a pricing concession in exchange for continuing to leverage the existing contract throughout the remaining term. If they are unwilling to provide concessions I would recommend that we continue on our path to competitively bid this service and allow the market to participate. Would you and your team like to be involved in these discussions or would you prefer that SPD take the lead.

- 2) Ideally I would like to have the pricing concession agreement in hand and be able to share this with City Council when we request the additional funding.

Let me know what you think...

Regards,
John

John J. Gillespie
Chief Procurement Officer
Strategic Procurement Division

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Direct: 832-393-9126
john.gillespie@houstontx.gov

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Hanahan, Carolyn - FIN

From: Korthals, Roy - FIN
Sent: Friday, September 30, 2016 1:56 PM
To: Gillespie, John - FIN; Hanahan, Carolyn - FIN
Subject: Global Waste Services Recycling Contract
Attachments: executed contract.pdf

Mr. Gillespie/Carolyn:

Attached is contract number 4600009669 for Recycling Services for the pick-up of recyclables at City facilities.



Roy Korthals, Procurement Specialist

Finance Department
Strategic Procurement Division
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Email: roy.korthals@houston.tx.gov

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Hanahan, Carolyn - FIN

From: Harry Hayes (2)
Sent: Sunday, October 02, 2016 4:25 PM
To: Sylvester Turner - MYR
Cc: Brock, Alison - MYR; Dowe, Kelly - FIN; Francis, Steve - SWD; Mason, Sarah - SWD; Gillespie, John - FIN; Hanahan, Carolyn - FIN
Subject: Global Waste Services - City Buildings Contract for Recycling Services

Mayor,

I am currently working with Procurement, General Services and my recycling team to execute a quick transition plan for the city's building recycling collection and processing contract currently held by Global Waste Services (owned by Lou Sabia). Without going into too great of detail in this note, let me say that a number of mis-steps and dropped information have occurred and I take full responsibility for each of them. The contracted services and payments to the company have been managed by the solid waste management department since the contract's inception in 2009.

1. The original vendor, Abitibi, tanked and was acquired by Global a few years ago as it (Abitibi) over-extended its reach in the recycling market.
2. The contract, which was originally a revenue contract, has become a "pay" contract as the market has contracted. The price of fiber (paper) being one of the largest sources of revenue/off-sets as you're aware has retreated greatly.
3. A decision was made earlier this year to rebid the contract in an effort to price the market. Unfortunately, no transition plan or accommodations were put in place to bridge the gap between a potential change of vendors. John Gillespie and I spoke on Friday to chart short term actions that we can take to correct our current situation.
4. The current vendor, Global Waste Services, was not contacted by the city to notify of the now current RFP.
5. The contract funding has been adjusted at least 3 times to tweak the combination of lost value of commodities and an increase in the number of participating departments/offices/locations.
6. Both John Gillespie and I will reach out to the vendor to first update him on the economics of the current model and the plan forward relative to the current bid on the street.

I will keep you and Alison fully briefed as we move forward.

Thank you.

Harry.

Harry J. Hayes
Chief Operating Officer
Office of Mayor Sylvester Turner
City of Houston, Texas

832.393.1078 – City Hall
832.393.0454 – 611 Walker